

WESTERN PARKLAND COUNCILS

Delivery Program
2020-21



MESSAGE FROM THE MAYORS

The *Greater Sydney Region Plan* sets out a vision for Greater Sydney as a **metropolis of three cities**. This vision includes the emerging **Western Parkland City**, a place that will thrive off unprecedented investment in infrastructure, the development of new or renewed communities and economic hubs, and the evolution of the Western Sydney Aerotropolis.

In March 2018 the Councils of the Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly signed a 20-year **Western Sydney City Deal** with the Australian and New South Wales Governments to unlock opportunities in education, business and employment for Western Sydney and its people.

The City Deal brings all levels of government together to plan for the new jobs, transport links, communities, green areas and services that will make the region an even better place to live.

More recently, the eight Councils have reconfirmed their commitment to working collaboratively for our region through the formation of the **Western Parkland Councils**.

This agreement formalises governance arrangements as a further evolution towards sustainable relationships between the Councils and the realization of our shared objectives for the Western Parkland City. Our principle functions are to:

- confirm **strategic regional priorities** for the Western Parkland City and develop strategies and plans for delivering these priorities;
- provide **regional leadership** for the Western Parkland City and be an advocate for shared strategic regional priorities; and
- identify and take up opportunities for **inter-governmental collaboration** on matters relating to regional priorities including the Western Sydney City Deal.

We intend to work together to deliver long-term outcomes for the region. This inaugural Delivery Program for 2020 and 2021 will direct our activity, strengthen our partnership and clarify our ambitions. It confirms our commitment to improving collaboration between the three levels of government, delivering the City Deal initiatives and pursuing our regional priorities for better transport and jobs.



Cr Mark Greenhill OAM
Mayor
Blue Mountains City Council



Cr Barry Calvert
Mayor
Hawkesbury City Council



Cr Theresa Fedeli
Mayor
Camden Council



Wendy Waller
Mayor
Liverpool City Council



Cr George Brticevic
Mayor
Campbelltown City Council



Cr Ross Fowler OAM
Mayor
Penrith City Council



Frank Carbone
Mayor
Fairfield City Council



Cr Matthew Deeth
Mayor
Wollondilly Shire Council



Acknowledgement

The Western Parkland Councils acknowledge the traditional owners of the lands that include this region: the Darkinjung, Dharawal, Dharug and Gundungurra peoples, and the living culture of the traditional custodians of these lands. We also respectfully recognise that the traditional owners have occupied and cared for this Country over countless generations, and celebrate their continuing contribution to the life of this region.

ABOUT THE REGION

The Western Parkland City is one of the fastest growing areas of Australia – a thriving region of diverse communities, economic opportunity and environmental wonders.

Currently home to more than 1.1 million people, the Western Parkland City includes some of the fastest growing local government areas in Australia and is expected to grow by half a million people by 2036. Although couples with children are expected to remain the dominant household type over the next 20 years, the population is aging with the fastest rate of growth in the age groups over 65 years. While these changes are generally consistent throughout the region, population growth and other demographic features such as cultural backgrounds vary enormously from neighbourhood to neighbourhood.

The region's large tracts of bushland, scenic hills, floodplains, gorges, rivers and waterways weave through urban neighbourhoods, farmland, rural towns and villages. The area is framed by enviable World Heritage-listed landscapes and intersected by the Hawkesbury-Nepean and Georges Rivers and South Creek.

This is a region where town and country meet, from the peri-urban lands that continue to feed Greater Sydney to established, flourishing centres that offer a mix of jobs, educational opportunities and places to socialise. The diverse history and landscape of this area supports a polycentric region with places of unique heritage and character and new suburbs and centres continuing to emerge in response to rapid growth.

People and businesses benefit from a diverse economy powered by health, education and retail sectors, hospitality and industrial activities including advanced manufacturing, trade and logistics, tourism and mineral resources.

Governments at all levels have recognised the importance of the Western Parkland City to the economic future of Australia, with investment in key infrastructure worth more than \$20 billion committed and major transport, health and education projects currently underway.





OUR REGION IN NUMBERS

CURRENT **POPULATION**

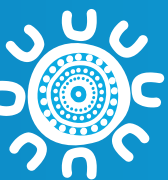
1,124,200 

INCREASING BY 2% EVERY YEAR

500,000

MORE RESIDENTS BY 2036

MORE THAN

25,000 

ABORIGINAL AND
TORRES STRAIT ISLANDERS



25%

UNDER THE
AGE OF 18



80%

OF DWELLINGS
ARE SEPARATE
HOUSES

COMPARED TO 55%
FOR GREATER SYDNEY



40%

OF HOUSEHOLDS
ARE COUPLES
WITH CHILDREN

COMPARED TO 35% FOR GREATER SYDNEY



GRP CURRENTLY
\$56 BILLION



MORE THAN

30%

OF RESIDENTS
BORN OVERSEAS



MORE THAN
300,000 JOBS

**TOP LANGUAGES
SPOKEN AT HOME
AFTER ENGLISH:**



VIETNAMESE	52,579	5.1%
ARABIC	49,033	4.8%
ASSYRIAN/ARAMAIC	25,923	2.5%
SPANISH	17,174	1.7%
HINDI	15,789	1.5%
CANTONESE	13,822	1.3%



12%

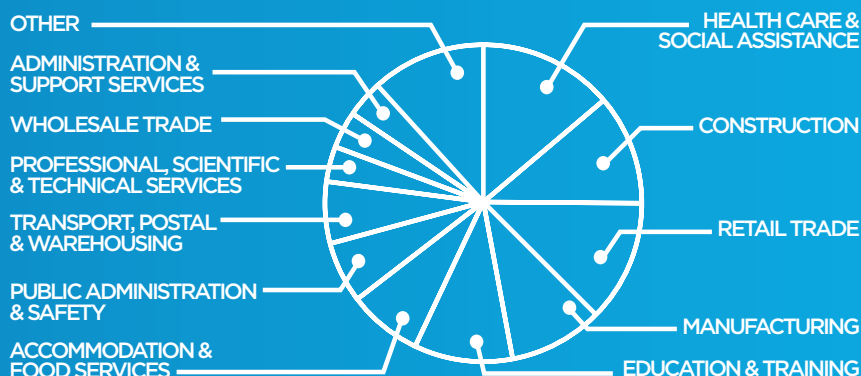
TAKE PUBLIC
TRANSPORT
TO WORK

COMPARED TO 23% FOR GREATER SYDNEY

43% OF THE RESIDENT
WORKFORCE
EMPLOYED OUT OF THE DISTRICT



**JOB
INDUSTRIES
BY SECTOR**



RESIDENTIAL **3252 M**

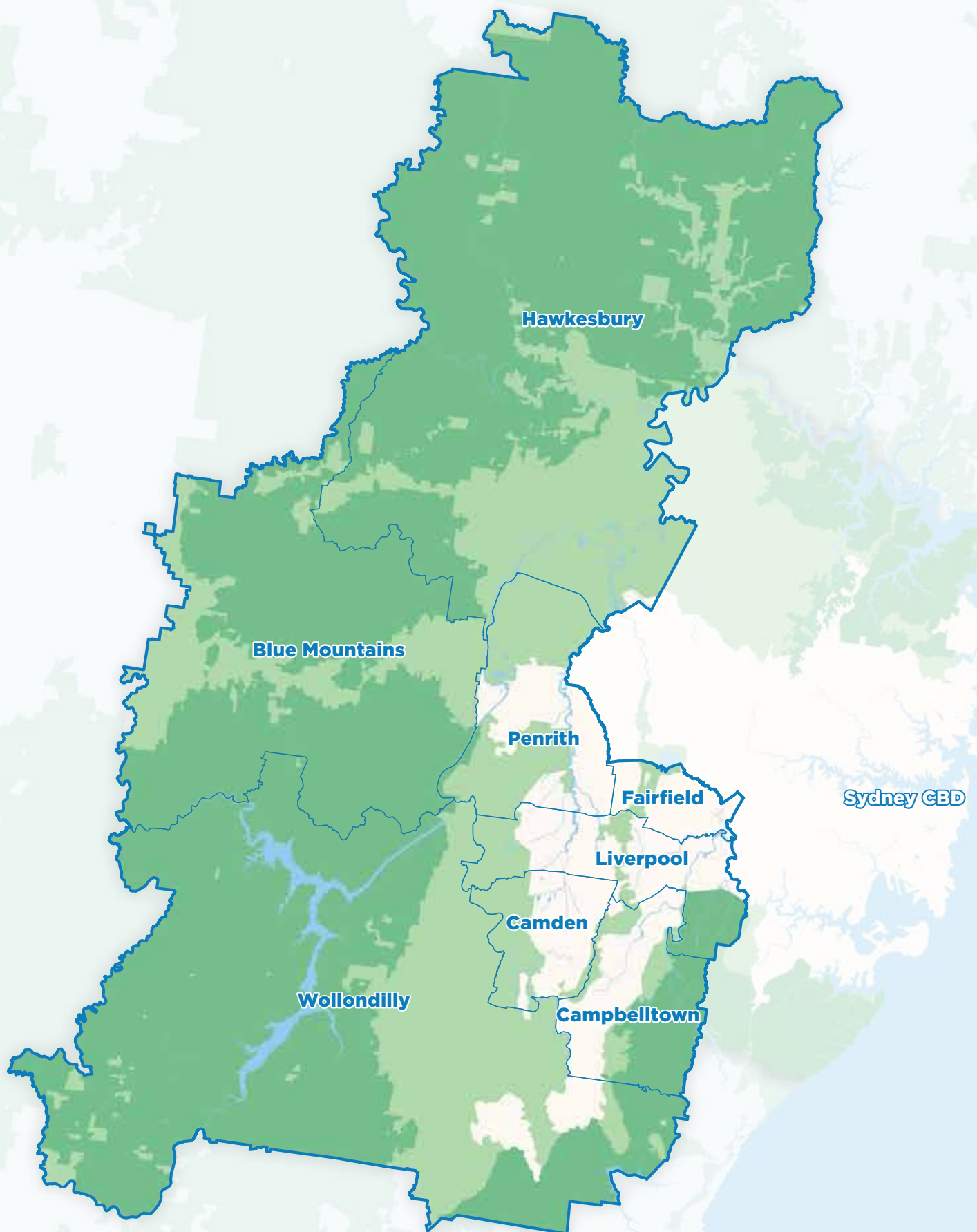
NON - RESIDENTIAL **2392 M**



>\$5.5 BILLION

BUILDING APPROVALS FOR
EACH OF THE LAST 3 YEARS

WESTERN PARKLAND CITY



VISION

The vision of the Western Parkland Councils is to:

**WORK TOGETHER
TO DELIVER BETTER
OUTCOMES FOR OUR
COMMUNITIES AND
THE WESTERN
PARKLAND
REGION.**



We will meet this vision by working collaboratively towards:

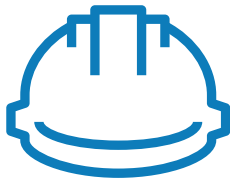
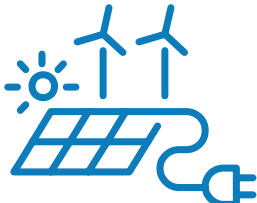
- an integrated and connected region with smart rail, bus, road and digital infrastructure;
- a growing regional economy, with an increase in the number and diversity of local jobs and opportunities for investment and enterprise development;
- better access for existing and future workers to the education and skills they need to secure jobs of the future;
- a choice of affordable, sustainable housing, located to give residents easy access to the services and opportunities to improve their lifestyle, health and wellbeing;
- conserved and celebrated open spaces, natural areas and the region's unique cultural attributes;
- strategic city partnerships that align with and facilitate these objectives; and
- an enduring Western Sydney City Deal and other programs that address these objectives.

These are long-term goals that we cannot deliver alone – we need to work with our communities, Australian and NSW Governments, businesses and other organisations to achieve these objectives together.

DELIVERY PROGRAM

This Delivery Program draws on extensive community engagement by our Councils in developing their community strategic plans and other local strategies. It also considers the commitments of the Western Sydney City Deal, the Western City District Plan and other important regional initiatives. The Delivery Program outlines the key actions our Councils will work on together during 2020 and 2021 towards the realisation of these longer-term plans for the region.

The Delivery Program is presented using the four themes identified in the framework for the Western City District Plan:

 Infrastructure and Collaboration	 Liveability	 Productivity	 Sustainability
A city supported by infrastructure - infrastructure supporting new developments A collaborative city - working together to grow a Greater Sydney	A city for people - celebrating diversity and putting people at the heart of planning Housing the city - giving people housing choices A city of great places - designing places for people	A well connected city - developing a more accessible and walkable city Jobs and skills for the city - creating the conditions for a stronger economy	A city in its landscape - valuing green spaces and landscapes An efficient city - using resources wisely A resilient city - adapting to a changing world

Complementing the actions outlined in this Delivery Program, the Councils will continue to support the governance arrangements for the Western Sydney City Deal and the operations of both the **Western Sydney Planning Partnership** and **Western Sydney Health Alliance**.

MONITORING PERFORMANCE

Given the complexities of the Western Sydney environment, regular monitoring and reviews are essential to ensure this “living document” responds to emerging issues and remains aligned with the Councils’ strategic directions. The Councils will also seek opportunities to augment the existing actions when additional resources are secured for collaborative projects such as an arts and cultural facilities strategy, industry specific resources to support key sectors such as the visitor economy or further regional collaboration on implementation of the Resilient Sydney program.

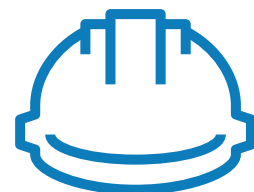
The Western Parkland Councils will monitor delivery of the activities and projects outlined in this Delivery Program and report regularly to the member Councils and other key stakeholders. Performance measures will include the successful completion of projects to agreed costs and timeframes and a range of metrics that indicate community outcomes such as:

- number of jobs in the region
- average number of jobs within 30 minutes
- share of households with active broadband connection
- dwellings within 400m access to public open space
- dwellings within 400m of public transport
- residents completed tertiary qualifications

The Councils will also oversee the development of an evaluation framework for the Western Sydney City Deal in partnership with the Australian and NSW Governments to review the output from the City Deal as well as evaluating outcomes and effectiveness of commitments implemented.



Infrastructure and Collaboration



The Western Parkland City is a successful and growing region but to become more liveable, productive and sustainable it needs additional infrastructure and services in the right places and at the right time. The District Plan recognises that infrastructure planning requires collaboration – managing the competing needs of a city involves all levels of government, industry and the community. The Western Sydney City Deal is the largest planning, investment and delivery partnership in the history of the nation. The Western Parkland Councils are united in our vision to leverage this opportunity and the region's existing assets to create a program of short, medium and longer term initiatives that will drive employment, innovation, connectivity and liveability.

Better transport infrastructure is critical to improving the liveability of the region for residents and supporting the growth of local industries. This includes public transport such as rail and rapid bus services, the road and motorway network and active transport systems like cycleways. Our priority is enhancing connectivity within the region to ensure all our communities can benefit from the region's development.

We will also work together to create an inclusive and digitally capable region supported by communication infrastructure for fast, reliable and affordable digital connectivity.

We will continue to promote the region's attributes and respond with one voice to emerging regional issues. Our partnership will create the foundation for strong civic leadership and efficient and responsive Local Government.

 **> \$20B**
INFRASTRUCTURE COMMITMENTS
BY AUSTRALIAN AND NSW GOVERNMENT

WESTERN SYDNEY AIRPORT	\$5.3B
ROADS	\$3.2B
RAIL	\$9.9B
PUBLIC HOSPITALS	\$2.4B
PUBLIC SCHOOLS	\$0.7B



Principle	Actions	Lead
Uniform standards	Develop street design guidelines to support uniform, best-practice local government standards	Planning Partnership
	Develop an engineering design manual for consideration by Councils	Planning Partnership
Quality public infrastructure	Contribute to the two initial place-based infrastructure compacts for Western Sydney Aerotropolis including development of the business cases	Councils
	Advocate for the timely development of further place-based infrastructure compacts in Western Sydney	Councils
	Contribute to the Greater Penrith to Eastern Creek Land Use and Infrastructure Implementation Plan and endorse the strategic document to guide infrastructure planning and provision in this area	Councils
Western Sydney Planning Partnership	Review the Planning Partnership and determine future operations through consultation with Councils and other stakeholders	Planning Partnership
Local Government collaboration	Develop social procurement policy frameworks and initiatives to help local enterprises to compete for Local Government business	Councils
	Develop an evaluation framework to measure the effectiveness of the City Deal with the Australian and NSW Governments and contribute to the three-year review	Councils
	Identify evolving strategic regional priorities and opportunities that could be considered as the City Deal matures	Councils
Advocacy	Promote shared strategic regional priorities and consistent responses to emerging issues beyond the scope of the City Deal, including: • response to pandemic • flood management • circular economy and waste management	Councils

Liveability



Liveability is about people's quality of life. It's the sum of a range of factors including the built and natural environments, economic prosperity, social stability and equity, educational opportunity, and cultural, entertainment and recreation possibilities.

Improving liveability requires infrastructure and services that meet people's needs now and can adapt as they transition through life.

The region's population will continue to grow rapidly over the next 20 years.

Although couples with children are expected to remain the dominant household type, the population is aging and the number of single-person households is growing.

Some communities will also continue to receive large numbers of migrant and refugee arrivals, placing additional pressures on facilities and services.

Councils can play a key role in planning for diverse housing supply, choice and affordability.

Local community facilities including libraries, community centres and halls, playgrounds and sporting facilities are also essential to fostering healthy, creative, culturally rich and socially connected communities.

Improving liveability is also about renewing and creating great neighbourhoods and centres which requires place-based planning and design excellence that builds on local strengths and focuses on public places and open spaces.

Unprecedented health care demand across the region must also be matched by strong investment in health infrastructure, innovative health research and education to support care services and the development of skilled health professionals.

The Western Sydney Health Alliance will provide a vehicle for greater collaboration across the health sector and champion innovative responses to local health issues.

WESTERN PARKLAND CITY LIVEABILITY PROGRAM



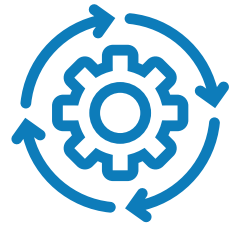
The Western Parkland City Liveability Program is providing \$190 million for projects underway in all eight local government areas. It is jointly funded by the three tiers of government and will provide vital community infrastructure and public spaces across the Western Parkland City, including parks, sporting facilities, rejuvenated town centres and art and cultural event spaces. Not only will these projects benefit Western Sydney locals who will use the facilities, but it will also create new jobs and stimulate the local economies.



Principle	Actions	Lead
Housing diversity and affordability	Complete preparation of new Local Environment Plans and consider incorporation of housing targets in updated LEPs of the six growth local government areas	Councils
	Document the current position across the region and identify a range of mechanisms to support affordable housing that each of the Western Parkland Councils may consider in developing their local strategies	Planning Partnership
Local developer contributions	Review policy and administrative arrangements to reform local developer contributions and provide advice to Councils on sustainable ways to fund infrastructure to support local communities	Planning Partnership
Community infrastructure and public spaces	Deliver capital works projects funded through Western Parkland City Liveability Program	Councils
Western Sydney Health Alliance	Develop implementation plans for the four working groups under the Health Alliance and priority projects: • trial and evaluate the Diabetes Support Program • local community led grower market “hubs” in public spaces and facilities • promote access to council-run leisure centres • launch the Healthy Street program • develop and implement a social connectedness framework	Health Alliance
Advocacy	Advocate for the planning and provision of appropriate health facilities and services to support the region’s growing population	Councils



Productivity



The region makes a \$56 billion contribution to the New South Wales economy every year. It is a place of prosperity and momentum, offering a large, young, agile and educated workforce of people who want the opportunity to work closer to where they live.

Currently, people living in the region have access to fewer local jobs and opportunities than other regions in Greater Sydney. We will work collaboratively to address this imbalance by planning for a diversity of jobs across the region and drawing on the expanding tertiary education sector and strong foundation of existing businesses and industry sectors to realise opportunities for value-add industries and supply chain connections.

The Western Parkland City is a polycentric city that capitalises on the established centres of Liverpool, Penrith and Campbelltown-Macarthur and we will support planning for the complementary development of an important new centre in the Western Sydney Aerotropolis.

Improving the region's connectivity will reduce the costs of doing business and will be essential to realise the region's potential. We will work across governments to leverage the outstanding opportunities of new transport and digital connections to better connect people, places and economic opportunities.

KEY INDUSTRY OPPORTUNITIES

1. **Advanced manufacturing** offering opportunities for innovative products, components and services within global supply chains in sectors such as aerospace, medical and automotive industries.
2. The **freight and logistics** industry using major distribution centres connected to motorways, rail and the new international airport.
3. **Health** infrastructure and innovative health research and education supporting health care services and skilled health professionals.
4. A fast growing **visitor economy** drawing from World Heritage listed natural environments, adventure facilities, arts and creative industries and agri-tourism within easy reach of the new airport.
5. The region has a long tradition of **agribusiness** and is home to leading research institutions such as Elizabeth Macarthur Agricultural Institute, the Australian Botanic Gardens, University of Sydney Agricultural Institute and Western Sydney University.

WHAT IS THE 30-MINUTE CITY?

The Western City District Plan describes the 30-minute city as:

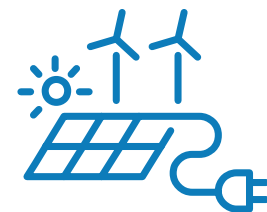
“... a long-term aspiration that will guide decision-making on new locations for transport, housing, jobs, tertiary education, hospitals and other amenities. It means that more people will have public transport access to their closest metropolitan city or strategic centre within 30 minutes, enabling efficient access to workplaces, services and community facilities.”



In addition to good public transport, achieving a 30-minute city in the Western Parkland City will require expanded services and opportunities throughout the many local centres and strong digital connectivity.

Principle	Actions	Lead
Investment attraction	Collaborate with the Western City and Aerotropolis Authority (WCAA) on shared actions detailed in <i>Delivering the Western Parkland City</i> including local industry and job attraction strategies	Councils
	Clarify roles and responsibilities for investment attraction with WCAA and the Western Sydney Investment Attraction Office to ensure investment benefits the broader Western Parkland City	Councils
	Contribute to decisions around future uses of the Investment Attraction Fund to support regional economic development	Councils
Economic development	Contribute to a regional economic development strategy to sustain and expand City Deal commitments	Councils
	Collaborate on initiatives to support local businesses including social procurement programs and 'buy local' campaigns.	Councils
	Investigate opportunities to connect local people to local jobs, particularly for displaced workers	Councils
Aerotropolis	Prepare the Aerotropolis planning package, including: - final Western Sydney Aerotropolis Plan, SEPP and Stage 1 Development Control Plan - final precinct plans for initial precincts and Stage 2 Development Control Plan	Planning Partnership
30-minute city	Contribute to the planning for major transport projects such as Sydney Metro Greater West	Councils
	Contribute to detailed co-design of rapid bus services including routes to and from Campbelltown, Liverpool and Penrith	Councils
	Contribute to an integrated transport plan for the region that includes intraregional links and regional roads	Councils
Digital connectivity	Implement priority initiatives identified in the Digital Action Plan: - Find ways to represent citizens far and wide - create a register of data and ICT assets - implement a data governance framework - implement a framework for data sharing - improve baseline and map digital literacy	Councils
	Contribute to the Smart City Program strategic business case and support pilot projects	Councils
	Develop further the local government open data program by expanding agreed data sets and embedding maintenance protocols	Councils
	Participate in the design and implementation of 5G infrastructure and application trials	Councils
Surplus government land	Collaborate with the Australian and NSW Governments to leverage government land holdings at Campbelltown to develop the South West Community and Justice Precinct and drive economic growth	Councils
	Collaborate with Australian and NSW Governments to release the multi-user depot at Penrith for development to achieve jobs growth	Councils

Sustainability



Bushland covers approximately 60 per cent of the Western Parkland District, mostly in the Protected Natural Area which includes the Great Blue Mountains World Heritage Area. There are also many areas of urban bushland and the region is criss-crossed by waterways including the Hawkesbury Nepean River, South Creek and Georges River.

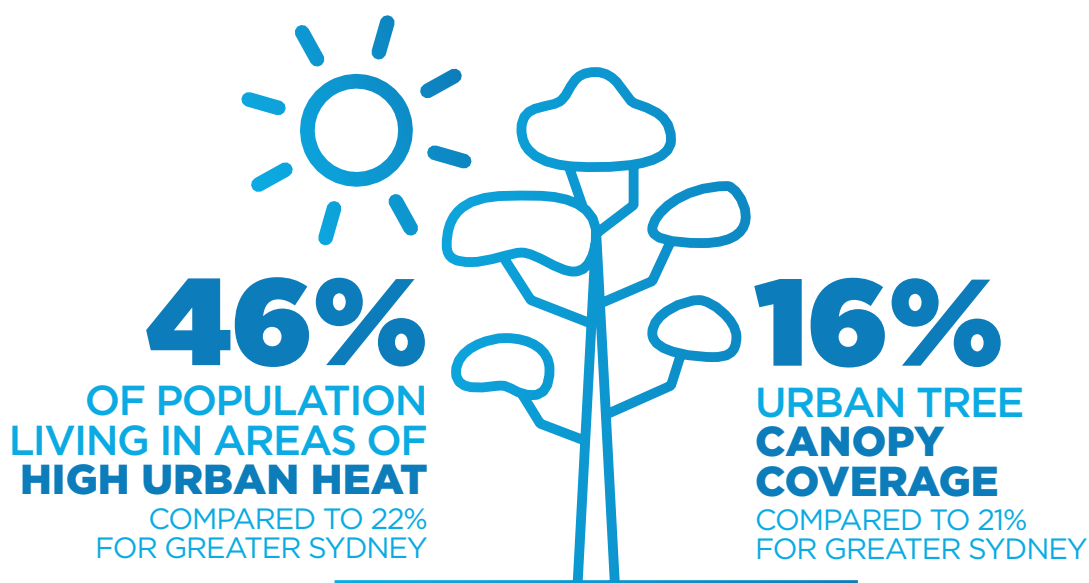
While the region is endowed with large tracts of bushland and major waterways, improving sustainability will involve protecting and managing those natural systems, cooling the urban environment, and supporting the innovative and efficient use and re-use of energy, water and waste resources.

These natural assets and the region's climate can also mean that it is more vulnerable to hazards such as bushfire, flooding, storms and heatwaves.

All the Councils of this region support the *Resilient Sydney* program and are committed to building the resilience of our communities to natural and urban hazards, shocks and stresses.

We will work across governments to plan for the Greater Sydney Green Grid – this will create connections for more people to enjoy the outdoors, lead to healthier waterways and bushland to benefit plants and animals, and create a richer tree canopy that will then help to cool urban environments.

We will draw on recent experiences such as the 2019-20 bushfire season to better inform the way we respond to natural hazards and extreme weather events, and work with other Councils to implement priority initiatives through the *Resilient Sydney* program.



Principle	Actions	Lead
Green grid	Consider core principles for the region's green grid as a network of quality green spaces and healthy waterways	Councils
	Prepare a best practice guide to quality urban parks and open spaces	Councils
Resilience	Develop strategies to reduce urban heat and advocate for more extensive tree planting programs	Councils
	Document experiences in responding to drought, bushfires, flooding and the COVID-19 pandemic to inform improved emergency management and business continuity policies and plans	Councils



CONTACT

Western Parkland Councils

contact@wpcouncils.nsw.gov.au

Third party copyright

Wherever a third party holds copyright in this material, the copyright remains with that party. Their permission may be required to use the material. Please contact them directly.

Image credits

Images supplied by the Western Parkland Councils and Greater Sydney Commission.

References

Data used in this publication is generally from publically available publications prepared by id.community and the Greater Sydney Commission using data sources such as the Australian Bureau of Statistics.

Disclaimer

While every reasonable effort has been made to ensure that this document is correct at the time of printing, the Councils of the Western Parkland City, their employees, agents and advisers disclaim any and all liability to any person in response of anything done or the consequences of anything done in reliance upon the whole or any part of this document.

The Western Sydney City Deal and the Western Parkland Councils acknowledge the individual positions taken by Councils regarding Australian and New South Wales government policy.