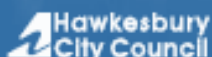


WESTERN PARKLAND COUNCILS

Progress Report April – September 2020



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Introduction

In March 2018 the Councils of the Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly signed a 20-year **Western Sydney City Deal** with the Australian and New South Wales Governments to unlock opportunities in education, business and employment for Western Sydney and its people.

The City Deal brings all levels of government together to plan for the new jobs, transport links, communities, green areas and services that will make the region an even better place to live.

In late 2019, the eight Councils reconfirmed their commitment to working collaboratively for the region through the formation of the Western Parkland Councils. This agreement formalised governance arrangements as a further evolution towards sustainable relationships between the Councils and the realization of their shared objectives for the Western Parkland City. The principle functions of the Western Parkland Councils are to:

- confirm strategic regional priorities for the Western Parkland City and develop strategies and plans for delivering these priorities;
- provide regional leadership for the Western Parkland City and be an advocate for shared strategic regional priorities; and
- identify and take up opportunities for inter-governmental collaboration on matters relating to regional priorities including the Western Sydney City Deal.

The intention is to work together to deliver long-term outcomes for the region.

Overview of Delivery Program

This inaugural Delivery Program for 2020 and 2021 aims to direct the Western Parkland Council's activities, strengthen the partnership and clarify shared ambitions. It confirms the commitment to improving collaboration between the three levels of government, delivering the City Deal initiatives and pursuing regional priorities for better transport and jobs.

This Delivery Program draws on extensive community engagement by the Councils in developing their community strategic plans and other local strategies. It also considers the commitments of the Western Sydney City Deal, the Western City District Plan and other important regional initiatives. The Delivery Program outlines the key actions the Councils are working on together during 2020 and 2021 towards the realisation of these longer-term plans for the region.

The Delivery Program is presented using the four themes identified in the framework for the Western City District Plan:

			
A city supported by infrastructure – infrastructure supporting new developments A collaborative city – working together to grow a Greater Sydney	A city for people – celebrating diversity and putting people at the heart of planning Housing the city – giving people housing choices A city of great places – designing places for people	A well connected city – developing a more accessible and walkable city Jobs and skills for the city – creating the conditions for a stronger economy	A city in its landscape – valuing green spaces and landscapes An efficient city – using resources wisely A resilient city – adapting to a changing world

Complementing the actions outlined in this Delivery Program, the Councils also continue to support the governance arrangements for the Western Sydney City Deal and the operations of both the Western Sydney Planning Partnership and Western Sydney Health Alliance.

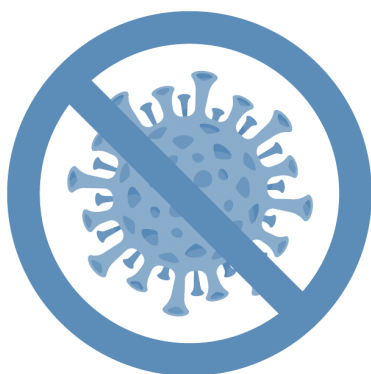
Given the complexities of the Western Sydney environment, regular monitoring and reviews are essential to ensure this “living document” responds to emerging issues and remains aligned with the Councils’ strategic directions. This progress report highlights key achievements and challenges over the last six months and outlines the status of each of the actions identified in the inaugural Delivery Program.

Highlights – Achievements and Challenges

COVID-19 response

Since preparing the Delivery Program earlier in 2020, the COVID-19 pandemic has had a substantial impact on the Western Parkland City, as it has globally. Like all communities across Sydney, the Western Parkland City has experienced the health impacts of the pandemic as well as the associated rapid changes in public policy and services, including significant job losses.

The Western Parkland Councils have had to quickly adapt their operating models to safely maintain their diverse services and respond to emerging community needs. All the Councils have also actively supported local businesses and displaced workers through initiatives including grant programs and sponsorship of 'buy-local' campaigns. While the pandemic has added additional pressure on the financial capacity of local governments, the Councils are working together to develop programs such as the Local Jobs for Local People initiative and have brought forward significant capital maintenance and construction projects to help support local economies.



Liveability Program

The Western Sydney Liveability Program is an example of capital investment in community infrastructure that can both stimulate local economic activity and provide an enduring community benefit through new facilities. A commitment of the Western Sydney City Deal, the Liveability Program is jointly funded by the three levels of government and will see \$190M invested 28 projects across the Western Parkland City including parks, sporting facilities, rejuvenated town centres and art and cultural event spaces.

The first project completed under the Liveability Program was Wollondilly Shire Council's Appin District Skate Park - a district level park and unique family friendly destination that integrates into the natural rural environment and was officially opened in June 2020.

Other Western Parkland Councils have continued to engage their local communities and advance the detailed planning and design for their local projects. Ground works have commenced, for example, on Campbelltown City Council's Billabong Liveability Project - a state-of-the-art water recreation space that includes a range of recreational water play facilities, landscaped areas, parklands and amenities over the four hectare site, including a stream, swimming lagoon and a zero-depth play area.

Construction is also nearing completion on Fairfield City Council's all-purpose recreational hub at Deerbush Park, adjacent to Fairfield Showground.

Further information on the Liveability Program is included on pages 10 – 14.

Digital Commitments

Developing a Digital Action Plan (DAP) for the Western Parkland City is one of the City Deal commitments being led by local government. The DAP outlines action areas to guide investment decisions and resource allocation for Governments to achieve the vision for an innovative, digitally connected city.

The Western Parkland Councils are participating in a new tripartite Digital City Implementation Steering Committee which has been established to coordinate delivery of the DAP and the other three digital commitments under the City Deal.

Development of the Smart Western City Plan (SWCP) was supported by a 12 month market engagement program to surface solutions. This included support from Councils for innovative trial projects including Telopea Park, Buxton; Growback tree monitoring in Liverpool and Mobile Apps Man in Campbelltown.

The Western Parkland Councils have launched an open data program by uploading information to NSW platforms and establishing links to the national platforms in April 2020. A Western Parkland City Data Sharing Governance Sub-committee has been established with representatives from each Council to agree protocols for maintaining their data and further developing the catalogue of datasets.

While implementation of these digital commitments is progressing, several challenges remain to be addressed if the region is to achieve its smart city aspirations including the allocation of adequate resources to sustain the DAP and SWCP. Responses to the COVID-19 pandemic have highlighted the current inadequacies in the quality of digital connectivity throughout the region and the inequity in access and digital fitness. The Councils also continue to advocate for greater community engagement on 5G programs and have assisted with the development of plain English FAQs for the community and project stakeholders.

Land Use Planning

Local Environment Plans

All six Western Parkland City growth Councils have publicly exhibited their updated draft Local Environment Plans (LEPs) and will now develop final drafts for endorsement by each Council and submission to the Minister for Planning and Public Places.

Planning for the Aerotropolis

The Western Sydney Aerotropolis Plan closed to public comments in March 2020 with the Western Sydney Planning Partnership required to consider more than 600 submissions and make recommendations to the Minister for Planning to finalise the Plan and a new Western Sydney Aerotropolis State Environmental Planning Policy (SEPP)

The Aerotropolis SEPP was released in September 2020 and includes rezoning and planning controls for the five early release precincts of the Aerotropolis. While the planning process benefited from the extensive contributions of both the Western Parkland Councils and other stakeholders, Councils have raised concerns with some of the provisions in the Aerotropolis SEPP which impact development outside of the Aerotropolis including constraints on noise sensitive uses relating to the Obstacle Limitation Surface. The Planning Partnership is, therefore, undertaking further work for the Minister for Planning through an acoustic study and preparation of further technical advice.

Street Design Guidelines

Street Design Guidelines under the Uniform Engineering Design Standards commitment have been developed by the Western Sydney Planning Partnership and endorsed in August 2020 for consideration by Councils, subject to targeted development industry engagement.

The Planning Partnership has commenced discussions with industry representatives to present the Guidelines, which include guidance on implementation in Council Development Control Plans. The Final Engineering Design Manual is also scheduled for completion in late 2020.

Western Sydney Health Alliance

The Western Sydney Health Alliance Steering Committee includes representatives from the Western Parkland Councils as well as the Local Health Districts and Primary Health Networks for both South Western Sydney and Nepean Blue Mountains. Implementation Plans including strategic and local place based approaches have been prepared for each of the focus areas identified for the Health Alliance:

- Access to health and wellbeing services
- Getting people active
- Promoting healthy food choices and access and
- Liveability and connections.

The Health Alliance is currently supporting several pilot projects including physical and affordable access to fresh fruit and vegetables by partnering with Box Divvy (a social enterprise supporting food hubs to connect communities to local farmers) and a peer support program for management of diabetes which is awaiting outcome of a funding submission.

The Health Alliance has also made a submissions to the Productivity Commission's review of infrastructure contributions and it's Green Paper on productivity improvements. Both submissions advocate the benefits of public open space, recreation areas and community facilities to support physical and mental health and well-being, social interaction, community building and place-making.

Western Sydney Health Alliance

For healthy communities in the Western Parkland City
An initiative of the Western Sydney City Deal

Advocacy

The Western Parkland Councils have continued to develop their role in providing regional leadership, advocating on a range of shared strategic regional priorities.

For example, the Western Parkland Councils made a written submission and gave evidence to the NSW Parliamentary Inquiry into Current and Future Provision of Health Services in the South West Sydney Growth Region which focused on the investment required to address both the existing deficit in health outcomes and future population growth.

In addition to promoting a regional approach through participation in City Deal governance arrangements such as the Leadership Group which includes the Minister for Western Sydney and the Minister for Population, Cities and Urban Infrastructure, the Mayoral Forum has also held meetings with the NSW Leader of the Opposition, the President of LGNSW and the Shadow Minister for Cities and Urban Infrastructure seeking a greater understanding of the regions issues and support for further investment in its development.

The Western Parkland Councils also wrote to both the Commonwealth and State Governments regarding the impact of bushfires and the COVID-19 pandemic on the region and seeking a greater role for local government in economic stimulus programs.

The Local Government members of the Western Sydney Planning Partnership prepared a submission to the Productivity Commission on potential reform to infrastructure contribution arrangements which focused on the essential works list and land acquisitions. The Councils were also successful in securing an extended funding timeframe to support further work on the accelerated LEP programs for the growth Councils.

Western Sydney City Deal Evaluation

A three-year evaluation of the Western Sydney City Deal is scheduled to commence in March 2021. The Western Parkland Councils are sponsoring the development of an evaluation framework which is being funded by the Commonwealth and NSW Governments. The evaluation framework will articulate program rationale, specify indicators, metrics, and data requirements and develop a baseline assessment.

The University of Newcastle and Hunter Research Centre have been engaged to undertake this work and the initial report on Stage 1 of the project was completed in September 2020 following a precedent review and stakeholder interviews. The draft framework will be developed in October and finalised in November following further engagement with Councils and other City Deal partners.

Enhancing Regional Collaboration

A key function of the Western Parkland Councils is to identify and take-up opportunities for inter-governmental collaboration on matters relating to regional priorities including the City Deal. The Mayoral Forum and General Managers Committee have advocated the potential benefits of effective collaboration and a genuine partnership with local government to a variety of stakeholders including Ministers and Department Secretaries.

Earlier this year, the Councils supported the City Deal Delivery Officer to co-design a Strategic Work Plan for the City Deal which outlines City Deal and Western Parkland City coordination work streams, milestones and critical decision points for City Deal commitments over the next 18 months. The Strategic Work Plan was endorsed by the Leadership Group and will be monitored and reviewed biannually.

With the support of the Western Parkland City Coordinator, the Councils also developed a draft collaboration framework with Transport for NSW that seeks to address issues such as information sharing, confidentiality, issues escalation and communications and media engagement. Unfortunately, this proposal remains under consideration by TfNSW.

Recent changes to the Western Parkland City Authority (previously the Western City and Aerotropolis Authority) have also provided an opportunity to enhance regional collaboration. The Councils have developed a Relationship Agreement with the Authority which will guide the way these agencies work together to deliver long-term outcomes for the region and confirm their commitment to authentic inter-governmental collaboration on city priorities including the Western Sydney City Deal. It confirms the six partnership values previously developed by the Councils and seeks to strengthen existing regional coordination and governance arrangements including the Implementation Board and Leadership Group established through the Western Sydney City Deal.

Priority projects for the revised Authority include development of a Western Parkland City Blueprint which aims to map and demonstrate the interrelationship and interdependencies of land use and infrastructure programs over the next 20 years, and a Regional Economic Development Strategy to identify city-based directions and actions to drive enduring economic growth and investment. Western Parkland Councils have actively engaged in co-design of this strategy which will include actions that address economic recovery due to the pandemic-induced recession and will define future responsibilities for economic development including the role of Councils, the Western Sydney Investment Attraction Office, NSW Treasury, Western Parkland City Authority and the Commonwealth.

Liveability Program

The Western Parkland City Liveability Program is providing \$190 million for projects underway in all eight local government areas. It is jointly funded by the three levels of government and will provide vital community infrastructure and public spaces across the Western Parkland City, including parks, sporting facilities, rejuvenated town centres and art and cultural event spaces. Not only will these projects benefit Western Sydney locals who will use the facilities, but they will also create new jobs and stimulate local economies which is more important than ever in 2020.

Program Status

Projects Completed	2
Under construction	7
Planning/approvals Phase	19
Jobs created during construction	301 including 12 apprentices and 7 Indigenous workers.
26 local businesses engaged in construction of the projects underway.	

Upcoming milestones October – December 2020

Blue Mountains – Construction commencing on Springwood Town Centre works and Glenbrook Park Playground

Camden – Construction starts at Fergusons Land Premier Cricket Field and Synthetic Playing Field installed in Narellan

Campbelltown – construction continuing at the Campbelltown Billabong Parklands

Fairfield – Construction on Aquatopia Wavepool commencing

Hawkesbury – Council consideration of the three Master Plans to revitalize town centres

Liverpool – Commencing construction of amenities at Phillips Park, Lurnea

Penrith – Design for Regatta Park completed

Wollondilly – Construction commencing on Tahmoor Sporting Complex



Glenbrook Park Inclusive Playground,
Glenbrook



Phillips Park, Liverpool



Deerbush Park Inclusive Playground,
Fairfield

Blue Mountains City Council

- Project:** New amenities, upgrades to parks and recreational areas and improve access to Springwood District Library
- Funding:** \$18.8m [\$3.8m (Council), \$7.5m (NSW) and \$7.5m (Cth)]
- Overview:** New amenities and upgrades to parks and recreational areas across the local government area. Includes new playgrounds and play areas, pedestrian and cycle links, accessible amenities, picnic areas, upgrades to Springwood Library, and a new inclusive children's pool at Katoomba. Installation of a fully automatic door on the lower ground level of the Springwood District Library



Rejuvenation of Springwood Town Centre

In November, construction will commence on the Glenbrook Playground Stage 2 and accessibility upgrade of three pedestrian crossings at Springwood Town Centre.

Construction will commence in February 2021 on replacement toilet block and pathway at Blackheath Soldiers Memorial Park, accessible loop path and dog off-leash area at Lawson Parklands, redevelopment of Springwood Library and installation of a new roundabout, footpath upgrades and other pedestrian safety elements to Blackheath town Centre.

Camden Council

- Project:** New sporting facilities – cricket facility, Narellan Sports Hub and a synthetic playing field
- Funding:** \$26.1m [\$10.9m (Council), \$7.5m (NSW) and \$7.5m (Cth)]
- Overview:** Three projects to improve liveability and accessibility to sport and recreation facilities.

The installation of Camden's first synthetic playing field at Nott Oval has been completed.

Stage 2 of the Narellan Sports Hub Project will expand the sporting precinct by adding 14 netball courts, a dedicated athletics facility, extended rugby league field, 1.5km walking and cycling track, floodlighting, internal roadways and additional parking, to be completed in December 2021.

Stage 1 of the Fergusons Land Premier Cricket Facility includes a 6-turf wicket cricket oval, five cricket training nets, irrigation system, amenities with change rooms, storage facility, and car parking for 50 vehicles, to be completed in December 2021.



Nott Oval synthetic playing field



Narellan Sports Hub Sod Turning



Fergusons Land Premier Cricket Facility

Campbelltown City Council

Project: Campbelltown Billabong Parklands

Funding: \$18.75m [(\$3.75m (Council), \$7.5m (NSW) and \$7.5m (Cth))]

Overview: An iconic swimming lagoon at Apex Park, Bradbury. The project will offset the urban heat island effect, integrate with adjacent areas to create a community and recreational hub and celebrate Campbelltown's Aboriginal community through the project design.

The Campbelltown Billabong Parklands will provide a community and recreational hub that incorporates a variety of water experiences, open lawns, pavilion buildings with change facilities and a café, picnic settings, meandering pathways, shade structures, tree and garden beds of with native plants.

The design of the billabong is inspired by nearby Dharawal National Park and celebrates Campbelltown's Aboriginal community through the project design. In addition to providing a recreational opportunity for visitors all year round, the facility will also assist in reducing the urban heat island effect and provide relief from the particularly hot summers experienced in Western Sydney.



The Billabong, Artist's Impression Only

Fairfield City Council

Project: Fairfield Showgrounds Upgrades and Aquatopia Water Park

Funding: \$34.m [\$19.m (Council), \$7.5m (NSW) and \$7.5m (Cth)]

Overview: New sporting fields and amenities, grandstand upgrades, improved field lighting, new recreation areas and an additional synthetic court at the Showgrounds and construction of a wave pool and amenities facilities at Aquatopia Water Park at Prairiewood.

The Fairfield Showground multipurpose amenities building features a community space, large change rooms, gym/training room, office space, first aid facility and rooms for doctors and match officials. The adjoining all-abilities playground will include inclusive play equipment, water play, ropes course, flying fox, riding track, picnic tables and outdoor gym.

A wave pool with surfable breaking waves will be built at Aquatopia Water Park and provide a fun space for the community to gather to stay cool during summer, as well as a space for surfing and learn-to-swim lessons. The wave pool is still in the design phase and due to open in time for summer 2021/2022.



Fairfield Showground Facilities

Hawkesbury City Council

- Project:** Rejuvenation of town centres at Windsor, Richmond and South Windsor
- Funding:** \$18.75m [\$3.75m (Council), \$7.5m (NSW) and \$7.5m (Cth)]
- Overview:** The purpose of this project is to revitalise the heart of each centre through a range of civil and public domain works including streetscapes, new trees, pedestrian crossings, improved accessibility, wayfinding, heritage storytelling and public spaces.



George Street, Windsor Rendering

A thorough community/Indigenous consultation process allowed for an integrated outcome between Council and community and ensured heritage, local character and resilient design features guided design recommendations.

The project has recently been public exhibition and formally adopted by Council.

Detailed design and documentation will commence at the end of 2020 with construction to begin mid-2021.

Liverpool City Council

- Project:** Community and recreational hub in Lurnea and a playground and a sports field at Lighthorse Park, Liverpool
- Funding:** \$22.9m [\$7.9m (Council), \$7.5m (NSW) and \$7.5m (Cth)]
- Overview:** A new community and recreational hub in Phillips Park, Lurnea. The hub will provide a range of community and recreational and sporting uses, with a new community centre, play and recreation facilities, and quality open space. Lighthorse Park will also be transformed through staged upgrades and embellishment.



Phillips Park, Lurnea

Phillips Park

A multi-purpose community hub, dual soccer/cricket sports oval, children's playground, outdoor fitness gyms and picnic facilities. Currently, bulk earthworks are nearing completion and building has commenced.

Lighthorse Park

Staged upgrades and embellishment to transform this underutilised park into a vibrant and active public space. Landscape design contractor to be appointed in November 2020.

Penrith City Council

Project: Transformation of Regatta Park

Funding: \$24m [\$9m (Council), \$7.5m (NSW) and \$7.5m (Cth)]

Overview: Park improvements include a new playground, water's edge amphitheatre, cages, public art, new paths and recreational facilities.

Council and the community's vision for a high-quality recreational precinct at the Nepean River is closer to being realised with several important stages in the new \$24 million dollar Regatta Park project now underway.

Council will invite Expressions of Interest from artists to create an iconic public artwork which celebrates the history and significance of the location, highlights Park's features, and welcomes the community and visitors to the area.

The final design for Regatta Park is expected in Q4 2020 and marks an important milestone in this city-shaping project which will commence construction in 2021.



Regatta Park, Nepean River

Wollondilly Shire Council

Project: District skate park and fitness facilities in Wollondilly, Community Cultural Centre and Tahmoor Sporting Complex

Funding: \$27.1m [\$12.1m (Council), \$7.5m (NSW) and \$7.5m (Cth)]

Overview: A new District Skate Park at Appin Park, outdoor fitness equipment in eight locations, a Community and Cultural Centre at Picton and Tahmoor Sporting Complex.

The Community and Cultural Centre is being built as part of the Picton Town Centre revitalization project. Sub-projects include a refurbish Shire Hall, new mixed-use community building, and a community and cultural centre



Wollondilly Community, Cultural and Civic Precinct, Picton



Appin Skate Park Opening, Appin

Status of Delivery Program Actions

Infrastructure and Collaboration

Principle	#	Delivery Program Actions	Lead	Current Status
Uniform standards	1	Develop street design guidelines to support uniform, best-practice local government standards	Planning Partnership	- In August, the Western Sydney Planning Partnership's Project Control Group (PCG) endorsed the Street Design Guidelines (SDG) for consideration by Councils, subject to targeted development industry engagement. - An Approach and Implementation Paper accompanied the Street Design Guidelines and provides a background on the project approach and guidance on implementation in Council Development Control Plans (DCPs). - The Planning Partnership has commenced targeted engagement with development industry representatives including the UDIA and PCA.
Uniform standards	2	Develop an engineering design manual for consideration by Councils	Planning Partnership	A final draft of the Engineering Design Manual has been circulated to Councils for comment.
Quality public infrastructure	3	Contribute to the two initial place-based infrastructure compacts for Western Sydney Aerotropolis including development of the business cases	Councils	- Councils participated in a series of workshops and stakeholder engagement held by the Greater Sydney Commission (GSC) during July and August 2020 to discuss consolidated infrastructure needs and costs across the Aerotropolis and Greater Penrith to Eastern Creek areas. This included consideration of different scenarios, projected growth figures, outcomes framework as well as the staging and sequencing principles. - On 8 September 2020, the Infrastructure Delivery Committee endorsed five draft key findings and ten proposed actions for both Place-Based Infrastructure Compacts (PICs) (Western Sydney Aerotropolis Growth Area (WSAGA) and Greater Penrith to Eastern Creek (GPEC) and the PICs are on track to be completed in full by the end of Q2-2021.
Quality public infrastructure	4	Advocate for the timely development of further place-based infrastructure compacts in Western Sydney	Councils	Councils have continued to advocate for further PICs for the growth areas of the region. The current Western Sydney PIC Program has been transferred from the GSC to the newly expanded functions of the Western Parkland City Authority. Further opportunities to seek commitment and timeframes for additional PICs may arise through the Authority's current project in developing a "blueprint" for the development of the Western Parkland City.

Principle	#	Delivery Program Actions	Lead	Current Status
Quality public infrastructure	5	Contribute to the Greater Penrith to Eastern Creek Land Use and Infrastructure and Implementation Plan and endorse the strategic document to guide infrastructure planning and provision in this area	Councils	- Development of a Land Use and Infrastructure and Implementation Plan (LUIIP) for the potential Greater Penrith to Eastern Creek growth area is underway, being led by the Department of Planning, Industry and Environment in collaboration with State agencies and both Penrith and Blacktown City Councils. - A draft vision statement has been prepared for GPEC which includes a potential structure plan, principles and next steps or actions to guide future planning for GPEC. The draft LUIIP will be released to align with the PIC and will inform the next stages of precinct planning. - Penrith City Council is seeking an opportunity to review the vision statement and brief Councillors prior to it being released.
Quality public infrastructure	6	Review the Planning Partnership and determine future operations through consultation with Councils and other stakeholders	Planning Partnership	- The Planning Partnership is hosted by Liverpool City Council and continues to operate under a Heads of Agreement established by the members in 2018. - The Agreement commits to the Planning Partnership Office for at least 3 years (ending 30 June 2021). - A review will be undertaken by Q2 of 2021 to determine future operations.
Local Government Collaboration	7	Develop social procurement policy frameworks and initiatives to help local enterprises to compete for local government business	Councils	- All the Councils have responded to the impact of the summer bushfires and COVID-19 pandemic on local enterprises through initiatives including grant programs and sponsorship of "buy-local" campaigns. - The Councils' economic development specialist staff have shared information on other government responses and different local approaches including the example social procurement policy of Fairfield City Council.

Principle	#	Delivery Program Actions	Lead	Current Status
Local Government Collaboration	8	Develop an evaluation framework to measure the effectiveness of the City Deal with the Australian and NSW Governments and contribute to the three-year review	Councils	- The Western Parkland Councils agreed to sponsor the development of an evaluation framework which is being jointly funded by the Commonwealth and NSW Governments. - Campbelltown City Council supported a tender process which resulted in the appointment of the University of Newcastle and Hunter Research Centre as consultants for the project. - The consultant's initial report on Stage 1 of the project was completed in September following a precedent review and stakeholder interviews. The draft framework will be developed in October and finalised in November following further engagement with Councils and other City Deal partners.
Local Government Collaboration	9	Identify evolving strategic regional priorities and opportunities that could be considered as the City Deal matures	Councils	The Councils' Lead Officers have prepared "key messages" for the General Managers that seek to identify and confirm the Councils' shared views and priorities for different issue areas including skills and education, transport infrastructure and health facilities and services.
Advocacy	10	Promote shared strategic regional priorities and consistent responses to emerging issues beyond the scope of the City Deal, including: - Response to pandemic - Flood Management - Circular Economy; and - Waste Management	Councils	- The Councils have advocated for the Western Parkland City and promoted a collaborative approach to regional issues through regular participation in City Deal governance arrangements such as the Leadership Group which includes the Minister for Western Sydney and the Minister for Population, Cities and Urban Infrastructure. - A variety of engagements have also been held including the Mayoral Forum meetings with the NSW Leader of the Opposition, the President of LGNSW and the Shadow Minister for Cities and Urban Infrastructure and the General Managers meeting with NSW Department Secretaries and the NSW Productivity Commissioner. - The Western Parkland Councils also wrote to both the Commonwealth and State Governments regarding the impact of bushfires and the COVID-19 pandemic on the region and seeking a greater role for local government in economic stimulus programs. - The Councils were also successful in securing an extended funding timeframe to support further work on the accelerated LEP programs for the growth Councils.

Liveability

Principle	#	Delivery Program Actions	Lead	Current Status
Housing diversity and affordability	11	Complete preparation of new Local Environment Plans and consider incorporation of housing targets in updated LEPs of the six growth local government areas	Councils	- The six growth Councils which received funding through the Accelerated LEP Review Program (Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly) have all prepared their draft LEPs and finalised the public exhibition by the end of July 2020. - The Councils will progressively endorse each respective LEP for submission to the Minister for Planning and Public Spaces. - The Councils are also continuing with associated planning activities including research into affordable housing strategies. - Blue Mountains City Council and Hawkesbury City Council are also on track to complete their LEPs in 2021.
Housing diversity and affordability	12	Document the current position across the region and identify a range of mechanisms to support affordable housing that each of the Western Parkland Councils may consider in developing their local strategies	Planning Partnership	- This project is being funded by the partner Councils and coordinated by the Planning Partnership with a working group of officers from each of the Councils. - SGS Economics has been appointed as the lead consultants and have commenced work on this project. - The project is expected to be completed by December 2020 with the findings to be considered by each Council for their Housing Strategies and LEPs.
Local developer contributions	13	Review policy and administrative arrangements to reform local developer contributions and provide advice to Councils on sustainable ways to fund infrastructure to support local communities	Planning Partnership	- Planning Partnership is coordinating a working group for its member Councils examining opportunities to improve policy settings and the administration of local infrastructure developer contributions. - A submission was prepared to the Productivity Commission on potential reform to infrastructure contribution arrangements which focused on the essential works list and land acquisitions. - The Working Group has also commenced preparation of a toolkit to support best practice in infrastructure contributions planning and management including processes for preparing plans and Voluntary Planning Agreements, indexation, developer securities, borrowings and instructions for costing land. The toolkit is on track to be finalised in Q4 2020.

Principle	#	Delivery Program Actions	Lead	Current Status
Community infrastructure and public spaces	14	Deliver capital works projects funded through Western Parkland City Liveability Program	Councils	- The Western Parkland City Liveability Program is providing \$190 million for projects underway in all eight local government areas. It is jointly funded but the three levels of government and will provide vital community infrastructure and public spaces across the Western Parkland City, including parks, sporting facilities, rejuvenated town centres and art and cultural event spaces. - All Councils have made substantive progress on their Liveability Program capital projects as outlined on pages 10 – 14. - The first two projects completed through the Liveability Program were - Wollondilly Shire Council's Appin District Skate Park - Fairfield City Council completed the multi-purpose amenities building at the Fairfield Showground in August, comprising changerooms, officials' rooms, kitchen/kiosk, community room and stage. - Councils have implemented a Tracking Tool with the City Deal Delivery Office to monitor Liveability Program projects and commenced a coordinated social media campaign to raise awareness about these projects.
Western Sydney Health Alliance	15	Develop implementation plans for the four working groups under the Health Alliance and priority projects: - trial and evaluate the Diabetes Support Program local community led grower marked "hubs" in public spaces and facilities - promote access to council-run leisure centres - launch the Healthy Street program; and - develop and implement a social connectedness framework	Health Alliance	- The Western Sydney Health Alliance Steering Committee includes representatives from the Western Parkland Councils as well as the Local Health Districts and Primary Health Networks for both South Western Sydney and Nepean Blue Mountains and continues to meet monthly. - Implementation Plans including strategic and local place based approaches have been prepared for each of the focus areas identified for the Health Alliance: - Access to Health and Wellbeing Services - Getting People Active - Promoting healthy food choices and access and - Liveability and Connections. - Key stakeholders engaged to collaborate in each of the Health Alliance focus areas, including Universities, Department of Planning, Infrastructure and Environment, NSW Sport and Transport for NSW. - Example projects being piloted include : - Box Divvy - a social enterprise supporting food hubs to connect communities to local farmers and - A peer support program for management of diabetes has also been developed and is awaiting outcome of a funding submission.

Principle	#	Delivery Program Actions	Lead	Current Status
Advocacy	16	Advocate for the planning and provision of appropriate health facilities and services to support the region's growing population	Councils	- The Western Parkland Councils prepared a written submission and gave evidence to the NSW Parliamentary Inquiry into Current and Future Provision of Health Services in the South West Sydney Growth Region which focused on the investment required to address both the existing deficit in health outcomes and future population growth. - Western Sydney Health Alliance also made a submission to the Productivity Commission's review of infrastructure contributions and its Green Paper on productivity improvements, both advocating the benefits of public open space, recreation areas and community facilities to support physical and mental health and well-being, social interaction, community building and place-making.

Productivity

Principle	#	Delivery Program Actions	Lead	Current Status
Investment attraction	17	Collaborate with the WCAA on shared actions detailed in Delivering the Western Parkland City including local industry and job attraction strategies	Councils	- The Western City and Aerotropolis Authority has been revised and renamed the Western Parkland City Authority with a greater focus on supporting regional development beyond the Aerotropolis. - The Western Parkland Councils have developed a Relationship Agreement with the Authority to guide the way these agencies work together to deliver long-term outcomes for the region and confirm their commitment to authentic inter-governmental collaboration on city priorities including the Western Sydney City Deal. - The Councils are actively engaged in the development of a regional economic development strategy which is a priority project being led by the Authority (see below).
Investment attraction	18	Clarify roles and responsibilities for investment attraction with WCAA and the Western Sydney Investment Attraction Office to ensure investment benefits the broader Western Parkland City	Councils	- The Councils' economic development specialists continue to meet regularly with the Western Sydney Investment Attraction Office (WSIAO) and other government stakeholders to share information and coordinate investment attraction activities. The Office will be transferred to the Authority as part of its new functions. - The regional economic development strategy currently being prepared will also help define the regional identity and investment proposition and identify key actions for collaboration by these agencies.
Investment attraction	19	Contribute to decisions around future uses of the Investment Attraction Fund to support regional economic development	Councils	The Western Parkland Councils worked with the Delivery Office, WSIAO and the Western Parkland City -Coordinator to develop two proposals for application of the unspent Investment Attraction Funds. Consideration of these proposals has been deferred to be further considered as part of the regional economic development strategy.
Economic development	20	Contribute to a regional economic development strategy to sustain and expand City Deal commitments	Councils	- The Councils are actively engaged in the development of a regional economic development strategy which is a priority project being led by the Authority and builds on the Local Strategic Planning Statements and economic strategies and other relevant plans of the eight Councils. - The strategic objectives, principles and focus sectors have been agreed and the draft strategy will be prepared in Q4 2020.

Principle	#	Delivery Program Actions	Lead	Current Status
Economic development	21	Collaborate on initiatives to support local businesses including social procurement programs and 'buy local' campaigns	Councils	- All the Councils have responded to the impact of the summer bushfires and COVID-19 pandemic on local businesses through initiatives including grant programs and sponsorship of 'buy-local' campaigns. - The Councils' economic development specialist staff meet regularly to shared information on other economic stimulus initiatives of the three levels of government. - The Western Parkland Councils also wrote to both the Commonwealth and State Governments regarding the impact of bushfires and the COVID-19 pandemic on the region and seeking a greater role for local government in economic stimulus programs.
Economic development	22	Investigate opportunities to connect local people to local jobs, particularly for displaced workers	Councils	The Western Parkland Councils are supporting a 'local jobs for local people' project initiated by Liverpool City Council. Different delivery models have been explored and stakeholder interviews completed in the preparation of a draft proposal that will also be used to inform the development of the regional economic development strategy.
Aerotropolis	23	Prepare the Aerotropolis planning package, including: - final Western Sydney Aerotropolis Plan, SEPP and Stage 1 DCP - final precinct plans for initial precincts and Stage 2 DPC	Planning Partnership	- Following public exhibition of the Western Sydney Aerotropolis Plan earlier in the year, the final planning package was released in September 2020 including: - Western Sydney Aerotropolis Plan (WSAP) - Western Sydney Aerotropolis Plan Finalisation Report. - Western Sydney Aerotropolis (Aerotropolis) State Environmental Planning Policy (SEPP). - Amendment to the Environmental Planning and Assessment Regulation 2000. - New Minister Direction 7.8 Implementation of Western Sydney Aerotropolis Plan. - Western Sydney Aerotropolis Development Control Plan (DCP) Phase 1. - Additional work will be undertaken in Q4 2020 through an acoustic study to inform further consideration of noise controls arising from the Aerotropolis SEPP. - More detailed precinct planning has also commenced with the adoption of precinct plans scheduled for late 2020.

Principle	#	Delivery Program Actions	Lead	Current Status
30-minute City	24	Contribute to the planning for major transport projects such as Sydney Metro Greater West	Councils	Councils continue to liaise with Sydney Metro regarding WSA rail line and planning for station precincts etc. as well as seeking input to planning for other major transport projects including rapid bus services and transport corridors.
30-minute City	25	Contribute to detailed co-design of rapid bus services including routes to and from Campbelltown, Liverpool and Penrith	Councils	- TfNSW has commenced planning for the rapid bus services with funding approved for Detailed Planning and Final Business Case which will include the short-term (2026) network plan and longer-term (2036+) network strategy. - The Western Parkland Councils have participated in key stakeholder workshops during July and August 2020 which identified route options for each corridor and process to collaborate on identification of evaluation criteria to determine the preferred route. - TfNSW is preparing a baseline report summarising the findings of initial investigations for further discussion with Councils. - The Western Parkland Councils are also supporting a proposal from Liverpool City Council to develop advocacy tools for better bus services throughout the region.
30-minute City	26	Contribute to an integrated transport plan for the region that includes intraregional links and regional roads	Councils	- WCPA has commenced preparation of a 'blueprint' to document existing plans and commitments for the region and map interrelationships including transport infrastructure gaps. All councils are contributing planning information and advice through workshops commencing in October 2020. - Campbelltown, Camden and Wollondilly Councils are also working with TfNSW on a pilot Sub-District Integrated Network Plan. A draft plan has been completed for consideration by the Councils.
Digital connectivity	27	Implement priority initiatives identified in the Digital Action Plan: - Find ways to represent citizens far and wide - Create a register of data and ICT assets - Implement a data governance framework - Implement a framework for data sharing - Improve baseline and map digital literacy	Councils	- The Western Sydney City Deal Implementation Board endorsed the Digital Action Plan (DAP) in August 2020. - Councils are participating on a new tripartite Digital City Implementation Steering Committee which has been established to coordinate delivery of the DAP and the other three digital commitments under the City Deal. - Wollondilly Shire Council is leading a sub-committee focused on the DAP which has identified priority activities to be initiated during the current financial year.

Principle	#	Delivery Program Actions	Lead	Current Status
Digital connectivity	28	Contribute to the Smart City Program Strategic Business Case and support pilot projects	Councils	- Local Government contributed to the development of a strategic business case for the Smart Western City Program (SWCP) which established that there is a strong economic case for investment and a high readiness for the next stage of development. - The Western Sydney City Deal Implementation Board endorsed SWSP in August 2020. - Development of the SWCP was supported by a 12 month market engagement program to surface solutions to make Western Sydney the smartest and most connected city it can be. This included support from Councils for test and trial innovative projects including Telopea Park, Buxton; Growback tree monitoring in Liverpool and Mobile Apps Man in Campbelltown. - A draft Western Parkland City Cyber Strategy Report has been prepared including resourcing recommendations.
Digital connectivity	29	Develop further the local government open data program by expanding agreed data sets and embedding maintenance protocols	Councils	- Local government is supporting development of the NSW Digital Twin. - The Western Parkland Councils initial open data was uploaded to NSW platforms and linked to the national platforms in April 2020. - A Western Parkland City Data Sharing Governance Sub-committee has been established with representatives from each Council to agree protocols for maintaining their data and further developing the catalogue of datasets. - The Councils have appointed Peclet Technology to deliver an integrated data sharing solution including a data visualization platform and IoT storage platform



Principle	#	Delivery Program Actions	Lead	Current Status
Digital connectivity	30	Participate in the design and implementation of 5G infrastructure and application trials	Councils	- Western Parkland Councils continue to advocate for greater community engagement on 5G programs and assisted with the development of plain English FAQs for the community and project stakeholders. - Local Government participates on a working group which is developing 5G trials for this region. - All three mobile network operators responded to the NSW Government's EOI process for Stage 1 of these trials to test passive infrastructure sharing. These trials aim to improve the amenity for communities and commercial cost outcomes by reducing the number of devices needed. - Three trial sites have been agreed to commence in Q4 2020: - Penrith City Council - Sydney Science Park developer is Celestino Group; - Campbelltown City Council - Mt Gilead - developer is Lendlease; and - Wollondilly Shire Council - SE Wilton - developer is Risland
Surplus government land	31	Collaborate with the Australian and NSW Governments to leverage government land holdings at Campbelltown to develop the South West Community and Justice Precinct and drive economic growth	Councils	- The three levels of government have collectively committed \$1 million towards the development of a strategic business case for the South West Community and Justice Precinct (SWSCJP). - A visioning workshop was held in July 2020 for the SWSCJP project and consultants are being engaged to prepare a strategic business case. - Campbelltown City Council participates in the project Steering Committee with representatives from all three levels of Government.
Surplus government land	32	Collaborate with Australian and NSW Governments to release the multi-user depot at Penrith for development to achieve jobs growth.	Councils	- Department of Defence's consultancy team undertook a number of studies to inform planning outcomes for the multi-user depot site in Penrith. The economic study found limited demand for additional commercial development in the short to medium term in the Penrith CBD. It proposed that Defence seek a mixed used rezoning, which would encompass both commercial and residential development. - Penrith City Council has engaged consultants to undertake a peer review of the economic study, which will be complete in October 2020. - Defence and Penrith City Council continue to work closely together on progressing development of the Planning Proposal for the site. Penrith Council is also seeking advice from DPIE regarding flood evacuation pertaining to particular land uses that may be in the Planning Proposal.

Sustainability

Principle	#	Delivery Program Actions	Lead	Current Status
Green Grid	33	Consider core principles for the region's green grid as a network of quality green spaces and healthy waterways	Councils	- DPIE is developing a business case for blue and green infrastructure delivery in the Wianamatta South Creek Corridor and a feasibility study into a regional approach for storm water and waterways management in the catchment. The project team has established an engagement plan with stakeholders, including Councils. - Some Councils are also continuing to develop local green grid strategies.
Green Grid	34	Prepare a best practice guide to quality urban parks and open spaces	Councils	- Penrith City Council's Kingswood Town Centre Project and Liverpool City Council's Railway Street Service Lane Project have both been included as demonstration projects in DPIE's "Places to Love" program. - Telopea Park in Buxton has also been included as a case study in the guide for COVID Safe Summer in NSW. The park now has free WiFi and smart sensors to gain insights about park and facilities usage. - Councils have also been working with the Nepean Blue Mountains and South Western Sydney Local Health Districts to prepare for a series of workshops in October and November 2020 on the successes, challenges and lessons of how to embed health and wellbeing principles and liveability indicators in the design and planning of public domains.
Resilience	35	Develop strategies to reduce urban heat and advocate for more extensive tree planting programs	Councils	- Western Parkland Councils continue to collaborate on the temperature sensing program to monitor local climates and support the development of activities to reduce urban heat. - Liverpool City Council has a pilot project arising from the market soundings for the Smart Western City Strategy (SWCS) which is trialing a digital tree register and monitoring. - Another pilot project from the SWCS developed by Wollondilly Shire Council Telopea Park in Buxton provides free WiFi, smart sensors and cameras to inform future park planning, design and maintenance.
Resilience	36	Document experiences in responding to drought, bushfires, flooding and the COVID-19 Pandemic to inform improved emergency management and business continuity policies and plans	Councils	- The General Managers of the Western Parkland Councils met weekly during the initial months of the COVID-19 pandemic to share information on both the strategic and operational responses across a wide range of local government services. - Many Councils have taken the opportunity to review their local emergency management plans in collaboration with relevant agencies. - The NSW Government has advised it will be establishing a Resilience and Recovery Committee for the Western Parkland City with representation from key State agencies and Local Government.

Financial overview

Each of the eight member Councils makes financial contributions to the Western Parkland Councils partnership, supported with funding from the Australian and NSW Governments. Campbelltown City Council manages these finances on behalf of the Western Parkland Councils.

The Western Parkland Councils received the government funding contributions in Q4 of the previous financial year as well as a \$100k grant to develop the City Deal Evaluation Framework. As a consequence, there were reserve funds of just over \$300k at the end of the financial year that remain available to offset expenditure in Q1 of 2020/21. Expenditure has been maintained within budget forecast and no changes to the original budget are proposed except for the allocation some project funds to specific projects that commenced during this period – Local Jobs for Local People research and the Better Bus Project.

Western Parkland Councils Budget Forecast

	Actuals 2019/20	YTD 2020/21 (incl commitments)	Forecast End Q1 2020/21	Revised Forecast 2020/21
Opening Reserve Balance	\$ 165,313	\$ 305,008	\$ 298,200	\$ 305,008
Revenue	\$ 460,000			\$ 520,000
Council contributions	\$ 160,000	-	-	\$ 320,000
Govt grant contribution to WPC	\$ 200,000	-	-	\$ 200,000
Govt grant – City Deal Evaluation Framework	\$ 100,000	-	-	-
Expenditure	\$ 320,305	\$ 206,716	\$ 239,500	\$ 622,000
Employee Costs	\$ 283,842	\$ 67,026	\$ 75,750	\$ 307,000
Administration	\$ 36,463	\$ 10,890	\$ 37,500	\$ 60,000
Projects:				
unallocated	-	-	\$36,250	\$ 120,000
Local Jobs for Local People	-	\$ 9,800	\$ 10,000	\$ 10,000
City Deal Evaluation Framework	-	\$ 94,000	\$ 80,000	\$ 100,000
Better Bus Project	-	\$ 25,000	-	\$ 25,000
Closing Reserve Balance	\$ 305,008	\$ 98,292	\$ 58,700	\$ 203,008

Liverpool City Council administers separate financial arrangements for the Western Sydney Planning Partnership and Wollondilly Shire Council oversees financial arrangements for the Western Sydney Health Alliance.